# Cypress-Fairbanks Independent School District Woodard Elementary School 2023-2024



# **Mission Statement**

In partnership with families and the community, Woodard staff members establish high academic standards and behavioral expectations for all students. Woodard is committed to treating all students as individuals by building their self-esteem, enhancing their creativity, and encouraging them to make healthy lifestyle choices. We provide a safe, nurturing, motivating, and disciplined environment where students become lifelong learners impacting their families, communities, country, and world in a productive and positive way.

# Vision

ALL ONE FAMILY - ALL IN FOR STUDENTS

# **Comprehensive Needs Assessment**

# **Needs Assessment Overview**

**Needs Assessment Overview Summary** 

#### SCHOOL PROFILE

Woodard Elementary is a campus in Houston, Texas. Woodard opened its doors in 2015. Woodard is projected to serve 1,100 students in grades PK-5 during the 2023-2024 school year, which is an increase from the previous year of 1,090.

# **COMPREHENSIVE NEEDS ASSESSMENT (CNA) PROCESS**

Woodard's needs assessment process is described below. The school Campus Performance Objectives Council (CPOC) evaluated the following data from the 2022-23 school year:

In summary, the comprehensive needs assessment denotes the following: Once completing the comprehensive needs assessment we determined that we needed to continue to focus on providing learning opportunities for our students that focus on building relationships, learning opportunities that require daily academic conversations and small group instruction, utilizing explicit word and phonics instruction for both reading/writing development, daily writing across the curriculum, purposeful planning for vocabulary instruction in all areas, and utilizing a variety of technology platforms to analyze data and provide specific targeted instruction for our students. Through partnership with our staff, families and community, our goal is to close the gaps for our students as we meet the individual needs of our Woodard students.

Documentation of the process includes meeting minutes, agenda, and sign-in sheets. The CPOC met on MAY 16, 2023, and again on SEPTEMBER 12 to develop and finalize the CNA. The meetings were held in Woodard Elementary Library at 7:30 AM.

At the first meeting on MAY 16, 2023, principal Susan Brenz used the following process to conduct the comprehensive needs assessment: Woodard Elementary Full Staff CPOC/Vertical Team met on May 16, 2023, to review preliminary data and set the preliminary Title I budget for 2023-2024.

At the second meeting on August 23rd, 2023 during our campus PD week, we reviewed the previous year's CIP and assessment data to do a root cause analysis and identified our goals and strategies. We analyzed many forms of data and feedback. After reviewing our progress and challenges, we met again as a team on September 12th, 2023 to determine the most

effective strategies we needed to implement in order to meet the needs of Woodard students.

The problem statements and root causes are listed in each section of the needs assessment.

### SUMMARY OF IDENTIFIED PROBLEMS AND ROOT CAUSES

Below is a summary of the prioritized problems and related root causes identified by the CPOC for the school to focus on during the 2023-24 school year:

Our first identified priority problem is in the area of student achievement, specifically, our Reading performance by sup pops (African American, EB, White, Asian, Hispanic, and SpEd) students needs improvement in comparison to other subgroups. Through the root cause analysis process, we identified to purposefully plan systematic and explicit instruction, academic conversation, and practice purposeful small groups with our (African American, EB, White, Asian, Hispanic, and SpEd) students specifically in mind to grow our students' at the Meets and Masters levels.

Our second identified priority problem is in the area of student achievement, specifically, Our Math performance by sub pops (Asian, White, African American, EB, and SpEd) students needs improvement to other comparison subgroups. Through the root cause analysis process, we identified the need to prepare, plan, and think critically to be proactive in teaching small group instruction, interactive vocabulary skills, utilizing mathematical conversations, and critically based thinking strategies. These strategies will help our students in real-world problem-solving skills to increase our approaches, meets, and masters passing standards.

Our third identified priority problem is in the area of Science: Our Science performance by sub pops (African American, White, Asian, EB, and SpEd) students needs improvement in comparison to other subgroups. Through the root cause analysis process, we identified the need to purposefully plan small groups tailored towards specific TEKS, interactive vocabulary activities, and real-world/relevant experiences in science, as well as incorporate writing into science to increase our Approaches, Meets, and Masters passing standards.

# **Student Achievement**

#### **Student Achievement Strengths**

The following strengths were identified based on a review of the 2022-23 data.

**Reading**: In the school year of 2022-2023, our students were required to take the Reading STAAR Test online. In grades 3-5, 88.6% of our students passed reading, 63% were at meets grade-level passing standards, and 32% of our students mastered grade-level standards.

In 3rd grade Reading, our SPED student population had a 33% gain in the approaches grade level passing standards from the 2022 to 2023 school year. Our LEP students had a 23% gain in approaching grade-level passing standards from the 2022 to 2023 school year.

In 4th grade, our Asian students had a 13% gain in approaching grade-level standards and African American students had an 11% gain in the approaches category.

In 5th grade, our SPED students had a 31% gain in the approaching grade level and our African American students had a 9% gain in the approaches category.

Our readers in K-5 grew in reading levels in the 2022-2023 school year.

#### Math:

In 3rd grade Math, LEP students had a 21% gain in Masters from 2022 to 2023.

In 4th grade Math, our African American students had a 21% gain in approaches and Hispanic students had an 11% gain in the Meets category.

In 5th grade Math, our SPED students had a 33% gain in approaches and our African American students had a 24% gain in approaches.

### **Science:**

Our 5th-grade students in science had 81% passing, 23% of students meeting grade-level standards, and 21% mastering grade-level standards.

## **Problem Statements Identifying Student Achievement Needs**

**Problem Statement 1:** RLA: Our Reading performance by sup pops (African American, EB, White, Asian, Hispanic, and SpEd) students needs improvement in comparison to other subgroups. **Root Cause:** RLA: We need to purposefully plan systematic and explicit instruction, academic conversation, and practice purposeful small groups with our (African American, EB, White, Asian, Hispanic, and SpEd) students specifically in mind to grow our students' at the meets and masters level.

Problem Statement 2: Math: Our Math performance by sub pops (Asian, White, African American, EB, and SpEd) students needs improvement compared to other comparison

subgroups. **Root Cause:** Math: We need to prepare, plan, and think critically to be proactive in teaching small group instruction, interactive vocabulary skills, utilizing mathematical conversations, and critically based thinking strategies. These strategies will help our students in real-world problem-solving skills to increase our approaches, meets, and masters passing standards.

**Problem Statement 3:** Science: Our Science performance by sub pops (African American, White, Asian, EB, and SpEd) students needs improvement in comparison to other subgroups. **Root Cause:** Science: We need to purposefully plan small groups tailored towards specific TEKS, interactive vocabulary activities, and real-world/relevant experiences in science, as well as incorporate writing into science to increase our approaches, meets, and masters passing standards.

**Problem Statement 4:** Students are beginning the 2023-24 school year with learning gaps. **Root Cause:** The onset of COVID-19 in the spring of 2020 and the implications of modified instructional methods necessitated by the need for immediate remote learning.

**Problem Statement 5:** Campuses serving the most economically disadvantaged/at-risk students experience larger achievement gaps. **Root Cause:** Need to deepen understanding and address specific academic needs of economically disadvantaged/at-risk students.

# **School Culture and Climate**

#### **School Culture and Climate Summary**

Woodard is an "ALL IN" Campus that shares these beliefs as follows:

- 1. Decisions should be based on our mission and goals, accurate and reliable data, anchored in sound theory and practice & focused on short-term as well as long-term benefit of all students.
- 2. Decisions should be made at the appropriate level (as close to the level of implementation as possible), and decided upon based on the competency and commitment levels of those involved to determine where decisions are made.
- 3. Our behavior should promote and encourage empowerment throughout the school and indicate the level of decision-making we are capable of doing.
- 4. We have an obligation to establish and maintain cohesive, interdependent teams that maintain a high commitment to the school's mission and goals.
- 5. Our behavior should promote professional autonomy and growth from independence to interdependence for individuals and team throughout the school.
- 6. We have an obligation to build in quality control and quality assurance strategies throughout the school as well as building in feedback opportunities to assist leaders in aligning the mission, strategies, structures, and systems to ensure quality control exists throughout the school.

As a result of adopting this philosophy, our campus is a collegial (genuine care, concern and respect for one another) and collaborative (proactive in student data analysis and using a team approach to solve problems) environment that supports one another on a personal as well as professional level to the overall benefit of the children that attend school here. We believe all staff members have the ability and obligation to lead from wherever they are in this organization to ensure the students get the best everyone has to offer.

# **School Culture and Climate Strengths**

The following strengths were identified in regard to School Culture and Climate:

- 1. 100% believe opportunities exist for staff to think for themselves.
- 2. 99% believe opportunities for professional growth exist for all staff members.
- 3. 97% believe work they are asked to do relates directly to their job responsibility.
- 4. 97% believe information is available for staff to do an effective job.
- 5. 95% believe they have opportunities to provide input for decisions.
- 6. 100% believe procedures have been implemented to keep them safe at work.
- 7. 100% believe that quality work is expected of them.

- 8. 100% believe that collaboration is both encouraged and practiced.
- 9. 96% believe there are opportunities to discuss their concerns with administrators.
- 10. 95% believe various forms of feedback are provided to help them improve their performance.
- 11. 100% believe that information related to their job is accessible.
- 12. 97% believe that staff recognition is built into the school culture.
- 13. 100% believe they are clear about their job responsibilities.
- 14. 99% believe that quality work is expected of all students.
- 15. 99% believe that all decisions are data-driven.

# **Problem Statements Identifying School Culture and Climate Needs**

**Problem Statement 1:** At Woodard, we can continue to improve on having the staff seek opportunities to provide input for decisions. **Root Cause:** School Culture and Climate: Clarification of providing input for decisions.

# Staff Quality, Recruitment, and Retention

#### Staff Quality, Recruitment, and Retention Strengths

The following are strengths of the campus in regard to staff quality, recruitment, and retention.

- 1. This is a Positive Behavioral Interventions & Supports (PBIS) campus where expectations for student and staff interactions, support and collaboration are clearly defined, modeled and reinforced. As a result of the implementation of PBIS, we have a shared and common language regarding those expectations across the campus that are posted and referred to often, allowing us to continue with the PBIS Level II System for the eighth year in a row.
- 2. This campus is a desirable location to work because of the reputation of being "ALL IN" with teamwork and collaboration at all levels. Our staff believes there is a simple process to seek assistance, regardless of the area or type of support needed. The vast majority of staff had less than ten absences with the most common reason for absences being the birth of babies, death in immediate family, jury duty, and personal/family illness.
- 3. This campus is a desirable location for students because the overall "ALL IN" environment means that the staff has a "no excuses" approach to reaching children on a social, emotional, behavioral, and academic approach that translates to their individual success. Our student data shows 96.7% (2017-2018 during Hurricane Harvey), 96.9% (2018-2019), 97.7% (2019-2020), 97.1% (2020-2021 during the global pandemic), 95.19% (2021-2022 one of the highest in CFISD during the second year of the global pandemic), 95.2% (2022-2023) attendance respectively. It is stable overall as we continue to engage our students with numerous co-curricular and extra-curricular clubs and organizations to create well-rounded students.

#### Problem Statements Identifying Staff Quality, Recruitment, and Retention Needs

**Problem Statement 1:** Teacher/Paraprofessional Attendance: At Woodard, we can continue to improve on individual staff recognition. **Root Cause:** Teacher/Paraprofessional Attendance: At Woodard, some staff members need to be given feedback and/or recognized in various ways.

# **Parent and Community Engagement**

#### **Parent and Community Engagement Summary**

Woodard is a campus that has superior parent involvement. We provide a wide array of experiences for children and parents to attend to further develop the home and school partnership as an integral part of our campus mission.

#### Parent and Community Engagement Strengths

The following are strengths of the campus in regard to parent and community engagement.

Instagram, Campus FB page, Grade Level Weekly Newsletters, and the PTO FB page. We consistently demonstrate what we mean by being an "ALL IN" culture for students.

2. Parent involvement is at the exemplary level at events and activities such as Wolfpack Dance Team 3rd-5th, Woodard Pup Squad for PK, Woodard Pom Squad Dance Team K-2nd, Woodard Honor Choir/Drumline 4th-5th, Destination Imagination 3rd-5th, Volleyball Team 4th-5th, Wolves on the Run Superintendent Fun Run 1st-5th, Girls Eliminating Modern Stereotype (G.E.M.S.) 4th-5th, Art Team 5th, Science Team 3rd-5th, Technology Team 3rd-5th, Yearbook Team 4th-5th, Young Men of Distinction 3rd-4th-5th, 5th Grade Student Leadership/Community Service, Name that Book, Spelling Bee, Parent Readers, Library and PE/Art/Music Volunteers, Watch D.O.G. Dads, Field Day, Grade Level Musicals, Family Night at the Book Fair, Fall/Spring Curriculum Nights, Family Reading Night, Math Family Game Night, McTeacher Night, Back-to-School Bash at Woodard, Willie's Spirit Nights, Texas Roadhouse Night, Fajita Pete's Night, and the support of our Woodard PTO.

## **Problem Statements Identifying Parent and Community Engagement Needs**

**Root Cause:** Parent and Community Engagement: At Woodard, we have a constant influx of families who need to be acclimated to the "ALL IN" climate and culture. **Root Cause:** Parent and Community Engagement: Woodard needs to continue to meet the needs of new students living in houses in our zone and students moving in from multiple other campuses within and outside of our district/state/country.

# **School Context and Organization**

### **School Context and Organization Strengths**

Woodard is a campus that fully utilizes every staff member as a vital member of the CPOC Committee. During our CPOC meetings, we analyze data in vertical content teams PK-5, and we invite our community reps/business partners/parents/district reps to the table with us. By continuing the use of Zoom meetings, we were able to have people join meetings in a flexible format that supports their participation while being convenient for them as well.

We utilize this PLC/CPOC/Vertical Team format to drive professional development learning and growth and create a culture of collaboration across teams that allows for teacher leaders to flourish when leading their peers. As a result of this approach, our whole staff understands the mission and goals of the organization and can articulate and support what we are doing to reach our students. This "ALL IN" approach fosters teamwork across the grade level and campus throughout the year to support all students in an environment of professional collaboration where we can harness the talents of everyone to support the children.

# **Technology**

# **Technology Strengths**

All of our students have access to 1:1 devices provided by CFISD. This was implemented during the 2020-2021 school year and continues to be rolled out this year. As a result, we are able to use blended learning lessons and our students can access a variety of online programs that are utilized at school and at home. This helps build a common, shared language that strengthens the home-school partnership.

# Goals

## Goal 1: Goal 1

Academic Achievement: The district will ensure academic performance and achievement levels that reflect excellence in learning and attainment of both high expectations and high standards for all students.

**Performance Objective 1:** Curriculum and Instruction & Accountability: By the end of the current school year, students will meet or exceed the STAAR performance targets as noted on the attached CIP data table.

Evaluation Data Sources: STAAR RLA, Math, and Science

Strategy 1 Details	Formative Reviews		ews
Strategy 1: RLA: We commit to supporting striving readers (African American, EB, White, Asian, Hispanic, and SpEd) in direct, systematic,	Formative		
and explicit instruction. Utilizing daily academic conversations and small group instruction in reading to increase student growth specifically in the approaches, meets and masters passing standards.	Nov	Feb	May
Strategy's Expected Result/Impact: Meets or exceeds the targets on the attached CIP target tables.	50%	80%	
Student Data: The percentage of students reaching "growth" standard will increase.			
Planning: Each week, a portion of content planning will be devoted to academic conversation and small group discussion.			
Walkthroughs: P/APs will look for evidence of planned, dailing small group and academic conversation with students.  Staff Responsible for Monitoring: Principal, APs, ISs, Instructional Teaching Staff, Testing Coordinator and paraprofessionals			

Strategy 2 Details	For	mative Revi	ews	
ategy 2: Math: We commit to planning for purposeful: small group instruction, interactive vocabulary, and real-world problem-solving		Formative		
utilizing critically based thinking strategies for our (African American, White, Asian, EB, SpEd, Females & At-Risk) students. Utilizing these strategies we will target to increase student growth in our approaches, meets, and masters passing standards.  Strategy's Expected Result/Impact: Meets or exceeds the targets on the attached CIP target tables.	Nov	Feb	May	
Student Data: The percentage of students reaching "approaches grade level standards" will increase. We will focus on our Asian group of students to meet the target.	50%	80%		
Planning: Each week, a portion of content planning will be used for vocabulary instruction discussions, incorporating sentence stems to enhance discourse and hands-on instruction.				
Walkthroughs: P/APs will look for evidence of planned, daily small group and academic conversations with students.  Staff Responsible for Monitoring: Principal, APs, ISs, Instructional Teaching Staff, Testing Coordinator and paraprofessionals				
Strategy 3 Details	Formative Reviews		ews	
Strategy 3: Science: We commit to planning for purposeful: small groups tailored towards specific TEKS, interactive vocabulary activities,		Formative		
and real-world/relevant experiences in science, as well as incorporate writing into science to support our (African American, White, Asian, EB, female and SpEd) students to increase our approaches, meets, and masters passing standards.	Nov	Feb	May	
<b>Strategy's Expected Result/Impact:</b> Meet or exceed the targets on the attached CIP target tables.	75%	90%		
Student Data: The percentage of students reaching approaches grade level standard will increase.				
Planning: Each week, a portion of content planning will be used for vocabulary instruction discussion and hands-on labs.				
Walkthroughs: P/APs will look fo evidence of purposeful vocabulary instructional techniques and hands-on labs in the classroom.				
Staff Responsible for Monitoring: Principal, APs, ISs, Instructional Teaching Staff, Testing Coordinator and paraprofessionals				
Strategy 4 Details	For	mative Revi	ews	
Strategy 4: Students will receive lessons covering nutrition and fitness and will participate in fitness related events at the campus and district		Formative		
levels.	Nov	Feb	May	
Strategy's Expected Result/Impact: Improved understanding of nutrition and fitness Staff Responsible for Monitoring: Principal	50%	75%		

Strategy 5 Details	For	Formative Reviews		
egy 5: Eliminate the Learning Gap and Increase the Amount of Quality Learning Time: Students will be provided with pre-planned		Formative		
lessons at least 25 minutes (K-1) & 30 minutes (2nd-5th) of targeted instruction each day that includes: reading small groups, phonemic awareness, content vocabulary activities, fact fluency, number sense activities focusing on targeted TEKS and campus data utilizing available staff and technology applications (Achieve 3000, Boost, Amira, ST Math, DreamBox Math, etc).  Strategy's Expected Result/Impact: Strategy's Expected Result/Impact Meet or exceed the targets on the attached CIP target tables.  Student Data: The percentage of students reaching "approaches grade level standard" will increase.  Planning: Each week, a portion of content planning will be used for determining activities to be used during Closing The Gap (CTG).  Walkthroughs: P/APs will look for evidence of purposeful data-driven use of CTG time.  Staff Responsible for Monitoring: Principal, APs, ISs, Instructional Teaching Staff and paraprofessionals	Nov 100%	Feb 100%	May 100%	
Strategy 6 Details	For	mative Revi	ews	
Strategy 6: Well-Rounded Education: Students will be provided the opportunity to participate in the following enrichment programs, courses,		Formative		
and/or activities in order to provide all students with a well-rounded education: Pup Squad Dance for PK, Pom Squad K-2nd grade, Woodard Dance Team for 3rd-5th grade, Art Team for 5th grade, Yearbook Team for 5th grade, Honor Choir & Drumline for 4th-5th grade, Wolves on the Run Team 1st-5th grade, Volleyball Team for 4th-5th, Science Team for 3rd, 4th & 5th grade, Young Men of Distinction for 3rd-5th grade, Girls Eliminating Modern Stereotypes (G.E.M.S.) for 4th & 5th grade, DaVinci Day, Cy-Woods Vertical Showcase for Gifted & Talented students in 1st-5th grade, District Choral Festival for 5th grade, Name that Book Contest for 3rd-5th grade, Spelling Bee for 3rd-5th grade and STEM Friday in grades 1-5 so all students can participate.	Nov 75%	Feb 100%	May 100%	
Strategy's Expected Result/Impact: Meet or exceed the targets on the attached CIP target tables.  Staff Responsible for Monitoring: Principal/AP/IS				

Strategy 7 Details		Formative Reviews		
ntegy 7: At-Risk: Students with an identified area of need based on STAAR or district progress monitoring will be provided with		Formative		
dditional academic support based on their specific academic needs.	Nov	Feb	May	
t-risk (African American, SPED, EB) students with an identified area of need based on STAAR or district progress monitoring will be rovided with additional academic support based on their specific academic needs. trategy's Expected Result/Impact:	75%	90%		
lose the achievement gap for African American, EB and SpEd student groups to meet or exceed are campus improvement targets:				
*The ELAR interventionist will assist in ensuring the academic needs of our students are met.  *The class size reduction will allow for smaller class sizes in 5th grade.  *The two para educators will assist students in K-5th through small group interventions to assist in meeting or exceeding targets attached IP target table.				
. Professional Development -The leadership team, teaching staff, and para-professionals will attend various professional developments to evelop a stronger understanding of how to strengthen the behavioral and instructional practices throughout the building and in all classrooms ssisting in meeting the instructional and behavioral goals of the campus as specified in the CIP.				
Instructional Supplies: Student instructional supplies will be used to assist in the delivery of instruction and identify additional targeted lessons.				
Student, PAFE snacks and supplies will be used to support before/after school events such as Curriculum Night for Reading and Math ands-on activities to model strategies for parents to use at home to support their children.				
Strategy's Expected Result/Impact: Meet or exceed the targets on the attached CIP target tables.				
<b>Staff Responsible for Monitoring:</b> Principal, APs, Instructional Specialist, Instructional Teaching Staff, Paraprofessionals, Testing Coordinator				

# Goal 1: Goal 1

Academic Achievement: The district will ensure academic performance and achievement levels that reflect excellence in learning and attainment of both high expectations and high standards for all students.

**Performance Objective 2:** ESSER III: Throughout the current school year, use the supplemental ESSER III funds to respond to the pandemic and to address student learning loss as a result of COVID-19.

**Evaluation Data Sources:** STAAR and Locally Developed Assessments

Strategy 1 Details	For	mative Revi	ews	
Strategy 1: Summer Learning/Summer Enrichment: Welcome Back Camp - We will hold an extended day Welcome Back Camp for students		Formative		
to get reacclimated to school, learn to work collaboratively with peers/classmates, problem-solving social situations & manage everyday demands of school.	Nov	Feb	May	
Strategy's Expected Result/Impact: Students attending the 2023-2024 Welcome Back Camp will have 98%+ attendance at the end of the 1st nine weeks grading period. In addition, students attending the 2023-2024 Welcome Back Camp will have no more than 1 discipline notice and 0 office referrals the 1st nine weeks.	100%	100%	100%	
Staff Responsible for Monitoring: Principal				
Strategy 2 Details	Formative Reviews			
Strategy 2: Professional Staffing: Core Content Area Interventionist in Reading will be hired to work with students to improve their academic		Formative		
formance.	Nov	Feb	May	
Strategy's Expected Result/Impact: By the end of the 2023-2024 school year, students in the target group will make 1 year of growth (3rd-5th) in reading and 90%+ will reach the approaches level on passing equivalent on STAAR.  Staff Responsible for Monitoring: Principal	75%	90%		
Strategy 3 Details	For	mative Revi	ews	
Strategy 3: Professional Development: Campus-Wide Book Study on Well-managed Schools Text Book: Strategies to Create a Productive		Formative		
and Cooperative Social Climate in Your Learning Community	Nov	Feb	May	
Strategy's Expected Result/Impact: By the end of the 2023-2024 school year, office referrals will decrease by 5%.  Staff Responsible for Monitoring: Principal	50%	100%	100%	

Strategy 4 Details	For	Formative Reviews		
rategy 4: Professional Development: Dr. Jenny Severson- The leadership team, teaching staff, and para-professionals will attend various		Formative		
professional developments to develop a stronger understanding of how to strengthen the behavioral and instructional practices throughout the building and in all classrooms assisting in meeting the instructional and behavioral goals of the campus.	Nov	Feb	May	
Strategy's Expected Result/Impact: By the end of the 2023-2024 school year, office referrals will decrease by 5%.  Staff Responsible for Monitoring: Principal	100%	100%	100%	
Strategy 5 Details	For	mative Revi	iews	
Strategy 5: Mental Health Supports: To respond to the pandemic and to address student learning loss as a result of COVID-19.				
Strategy's Expected Result/Impact: Meet or exceed the targets on the attached CIP target tables.	Nov	Feb	May	
Staff Responsible for Monitoring: Principal	50%	100%	100%	
Strategy 6 Details	For	mative Revi	iews	
Strategy 6: Closing the Gaps: We will provide extended instructional time to close the gaps created by COVID-19 using after school or		Formative		
Saturday tutoring.	Nov	Feb	May	
Strategy's Expected Result/Impact: Meet or exceed STAAR targets on the attached data tables.  Staff Responsible for Monitoring: Principal, APs, ISs, Instructional Teaching Staff, Testing Coordinator and paraprofessionals	N/A	75%		
No Progress Accomplished — Continue/Modify X Discontinue	e			

## Goal 1: Goal 1

Academic Achievement: The district will ensure academic performance and achievement levels that reflect excellence in learning and attainment of both high expectations and high standards for all students.

**Performance Objective 3:** State Compensatory Education (SCE): Throughout the current school year, use the supplementary SCE funds to reduce the disparity in performance on STAAR between students at-risk of dropping out of school and other school district students as measured by educationally disadvantaged and at-risk students meeting or exceeding the STAAR performance targets noted on the attached CIP data table.

**Evaluation Data Sources: STAAR Data** 

Strategy 1 Details	For	ews	
Strategy 1: State Compensatory Education: Provide supplementary support to students identified as at-risk.	Formative		
Strategy's Expected Result/Impact: Meet or exceed targets on the attached data table	Nov	Feb	May
Staff Responsible for Monitoring: Principal	100%	100%	100%
No Progress Continue/Modify Discontinue	e		

# Goal 2: Goal 2

Safe and Healthy Learning Environment: The district will provide a safe, disciplined, and healthy environment conducive to student learning.

**Performance Objective 1:** Student Safety: By the end of the current school year, 100% of the district's safety policies will be implemented.

Evaluation Data Sources: Record of safety drills and other required safety actions

Strategy 1 Details	For	Formative Reviews		
<b>Strategy 1:</b> The Safety Task Force Rep at each grade level will continue to monitor/revise the EOP by meeting regularly with the APs, ensure		Formative		
drills are executed with fidelity, and tabletop scenarios are practiced on a regular basis with a campus shared language of the Standard Safety Protocols. Health & Safety Procedures have been added across the campus.	Nov	Feb	May	
Strategy's Expected Result/Impact: Improved Standard Safety Protocol of Shared Language in Response to an Emergency or Crisis Staff Responsible for Monitoring: None	100%	100%	100%	
Strategy 2 Details	For	Formative Reviews		
Strategy 2: Conduct Emergency Safety Drills: Fire, Evacuate (non-fire), Lockdown, Secure, Shelter (Weather), and Shelter (Hazmat)		Formative		
throughout the year.	Nov	Feb	May	
Strategy's Expected Result/Impact: 100% of Emergency Operating Procedure (EOP) safety drills will be conducted by scheduled deadlines. Staff Responsible for Monitoring: None	50%	85%		
No Progress Continue/Modify Discontinue Continue/Modify	2			

# Goal 2: Goal 2

Safe and Healthy Learning Environment: The district will provide a safe, disciplined, and healthy environment conducive to student learning.

Performance Objective 2: Student Attendance: By the end of the current school year, student attendance will be at 95% or higher.

**Evaluation Data Sources:** Student attendance records

Strategy 1 Details	For	ews	
Strategy 1: Implement a campus attendance action plan that supports incremental growth toward a 95% overall attendance rate.			
Student Attendance: Students will be acknowledged for perfect attendance and exemplary attendance each 9-weeks through certificates and WOW Rallies.  A campus drawing will be done during the 2nd WOW Rally for 1st semester perfect attendance.	Nov 85%	Feb	May 100%
Strategy's Expected Result/Impact: 95% overall attendance rate Staff Responsible for Monitoring: Principal, APs, Campus Registrar			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Implement a school-wide multi-tiered framework to address patterns of non-attendance (excused and unexcused absences)		Formative	
Strategy's Expected Result/Impact: 95% overall attendance rate	Nov	Feb	May
Staff Responsible for Monitoring: Principal	45%	90%	
No Progress Continue/Modify Discontinue			

# Goal 2: Goal 2

Safe and Healthy Learning Environment: The district will provide a safe, disciplined, and healthy environment conducive to student learning.

**Performance Objective 3:** Restorative Discipline: The campus will use restorative discipline practices.

**Evaluation Data Sources:** Discipline reports

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Violence Prevention: Teachers and students will participate in programming and monthly lessons that emphasize positive			
character traits. They will also engage in proactive, preventative measures aimed to teach rules, procedures, and expectations that create a positive school climate. Violence Prevention will remain at 0% of violent incidents as staff members will co-regulate with students in crisis to	Nov	Feb	May
support their resilience and coping strategies prior to writing a discipline referral using strategies learning via our STAAR COMMONWEALTH training, PBIS strategies and Student Services Training for BCs/APs.  Strategy's Expected Result/Impact: Violent incidents will continue to be 0%	100%	100%	100%
Staff Responsible for Monitoring: Principal, Assistant Principals, Behavior Coach and AP Secretary			
Strategy 2 Details	Formative Reviews		ews
Strategy 2: Restorative Discipline: Staff will be trained on restorative practices and are encouraged to use those strategies to help students	Formative		
contribute to the positive classroom/school environment. Staff members will co-regulate with students in crisis to support their resilience and coping strategies prior to writing a discipline referral using strategies learning via our STAAR COMMONWEALTH training, PBIS strategies	Nov	Feb	May
and Student Services Training for BCs/APs.  Strategy's Expected Result/Impact: Students will be equipped with self-management strategies.  Staff Responsible for Monitoring: Principal, Assistant Principals, and Behavior Coach	100%	100%	100%
No Progress Continue/Modify X Discontinue	<b>:</b>		

Goal 3: Human Capital: The district will recruit, develop, and retain highly qualified and effective personnel reflective of our student demographics.

**Performance Objective 1:** Teacher/Paraprofessional Attendance: By the end of the current school year, teacher/paraprofessional attendance will increase by 1%.

**Evaluation Data Sources:** Teacher/Paraprofessional Attendance Reports

Strategy 1 Details	Formative Reviews		ews
Strategy 1: Teacher/Paraprofessional Attendance: We will provide incentives each 9-weeks based on attendance to include things such as	Formative		
certificates, public acknowledgements and pre-packaged snacks for those that meet the target attendance each 9-weeks	Nov	Feb	May
Strategy's Expected Result/Impact: Teacher/paraprofessional attendance will increase by 1%.  Staff Responsible for Monitoring: Principal	75%	85%	
No Progress Accomplished — Continue/Modify X Discontinue			

Goal 3: Human Capital: The district will recruit, develop, and retain highly qualified and effective personnel reflective of our student demographics.

**Performance Objective 2:** Ensure that Teachers are Receiving High-Quality Professional Development: By the end of the 2023-24 school year, 100% of teachers will receive job targeted professional development based on identified needs of our student's academic, behavioral and social-emotional needs.

**Evaluation Data Sources:** Classroom implementation of professional learning Walk-throughs Lesson Plans

Strategy 1 Details	For	Formative Reviews	
Strategy 1: High-Quality Professional Development: Our whole campus CTE was on TEA's Science of Teaching Reading & Shifting the	Formative		
Balance Book Study	Nov	Feb	May
Strategy's Expected Result/Impact: The result of this learning is to have a mental framework as to where our students are coming from and appropriately manage their literacy development as part of the foundation of reading and writing.  Staff Responsible for Monitoring: Principal, APs, & ELAR Vertical Team	75%	100%	100%
Strategy 2 Details	For	mative Revi	ews
Strategy 2: High-Quality Professional Development: Our whole campus will complete the Teaching Kids to Thrive book study using the free		Formative	
online resources via ASCD to address the behavioral and social-emotional needs of our students.	Nov	Feb	May
Strategy's Expected Result/Impact: The result of this learning is to have a mental framework as to where our students are coming from emotionally as part of the social skills foundation needed to address academic growth.  Staff Responsible for Monitoring: Principal, APs, & Teaching Staff	100%	100%	100%
No Progress Accomplished — Continue/Modify X Discontinue	;		

Goal 4: Family and Community Engagement: Increase parent engagement on the campus and the methods of communication used to engage parents in school activities.

**Performance Objective 1:** By the end of the 2023-24 school year, parent and family engagement will be maintained.

**Evaluation Data Sources:** Parent participation at campus/off-campus events, parent communication with the campus staff, and parent support/participation for meetings in person and on Zoom.

Strategy 1 Details	Formative Reviews					
Strategy 1: The staff will host a Fall & Spring Curriculum Night for parents with students in grades PK-5. This will be offered face-to-face	Formative					
and sent out afterwards via recorded Zoom sessions to support working parents.	Nov	Feb	May			
Strategy's Expected Result/Impact: Parents will be active participants in their child's education if they understand the curriculum, instruction and assessment needs at each grade level.  Staff Responsible for Monitoring: Principal/APs/ISs/Grade Level Teachers	50%	100%	100%			
No Progress Accomplished — Continue/Modify X Discontinue	·					

# 2023-2024 CPOC

Committee Role	Name	Position
Principal	Susan Brenz	Principal
Teacher #1	Jenny Lisk	Teacher #1
Teacher #2	Ashley Lemke	Teacher #2
Teacher #3	Tracy Northington	Teacher #3
Teacher #4	Jayne Garcia	Teacher #4
Teacher #5	Hailey O'Neal	Teacher #5
Teacher #6	Abigail Blaszak	Teacher #6
Teacher #7	Britttany Irvine	Teacher #7
Teacher #8	Torie Lowry	Teacher #8
Other School Leader (Nonteaching Professional) #1	Allie Hollowell	Other School Leader (Nonteaching Professional) #1
Other School Leader (Nonteaching Professional) #2	Jessica McAllister	Other School Leader (Nonteaching Professional) #2
Other School Leader (Nonteaching Professional) #3	Quynh Ngo	Other School Leader (Nonteaching Professional) #3
Other School Leader (Nonteaching Professional) #4	Shelby Holloway	Other School Leader (Nonteaching Professional) #4
Administrator (LEA) #1	Kathryn Grahmann	Administrator (LEA) #1
Administrator (LEA) #2	LaShawnda Harris	Administrator (LEA) #2
Parent #1	Emma Karko	Parent #1
Parent #2	Alicia Castenada	Parent #2
Community Member #1	Alane Avila	Community Member #1
Community Member #2	Jennifer Al-Sulais	Community Member #2
Business Representative #1	Alex Soler	Business Representative #1
Business Representative #2	Master Anh	Business Representative #2
Paraprofessional #1	Laurie Nichols	Paraprofessional #1
Paraprofessional #2	Esther Rodriguez	Paraprofessional #2

# **Addendums**

The targets listed below meet minimum expectations. Campuses are responsible for meeting the CIP targets as well as state and federal accountability targets.

Content	Gr.	Campus	2023 Cluster	Student Group	Tested 2023	Approaches		2024 Approaches Incremental Growth Target	M	123: eets e Level	2024 Meets Incremental Growth Target	% Meets Growth	2023: Masters Grade Level		2024 Masters Incremental Growth Target	% Masters Growth	
Content			2023 Cluster	Student Group		# # %	Needed		#	%	%	Needed	#	%	%	Needed	
Reading	3	Woodard	ES 3	All	163	147	90%	91%	1%	112	69%	70%	1%	58	36%	37%	1%
Reading	3	Woodard	ES 3	Hispanic	56	52	93%	94%	1%	38	68%	69%	1%	18	32%	33%	1%
Reading	3	Woodard	ES 3	Am. Indian	1	*	*	*	*	*	*	*	*	*	*	*	*
Reading	3	Woodard	ES 3	Asian	29	28	97%	98%	1%	27	93%	94%	1%	17	59%	60%	1%
Reading	3	Woodard	ES 3	African Am.	34	27	79%	80%	1%	17	50%	51%	1%	5	15%	16%	1%
Reading	3	Woodard	ES 3	Pac. Islander	0	*	*	*	*	*	*	*	*	*	*	*	*
Reading	3	Woodard	ES 3	White	40	37	93%	94%	1%	28	70%	71%	1%	16	40%	41%	1%
Reading	3	Woodard	ES 3	Two or More	3	*	*	*	*	*	*	*	*	*	*	*	*
Reading	3	Woodard	ES 3	Eco. Dis.	84	74	88%	89%	1%	52	62%	63%	1%	23	27%	28%	1%
Reading	3	Woodard	ES 3	LEP Current	17	16	94%	95%	1%	10	59%	60%	1%	*	*	*	*
Reading	3	Woodard	ES 3	At-Risk	68	58	85%	86%	1%	39	57%	58%	1%	15	22%	23%	1%
Reading	3	Woodard	ES 3	SPED	15	12	80%	81%	1%	*	*	*	*	*	*	*	*
Reading	4	Woodard	ES 3	All	174	149	86%	87%	1%	93	53%	54%	1%	49	28%	29%	1%
Reading	4	Woodard	ES 3	Hispanic	74	62	84%	85%	1%	32	43%	44%	1%	18	24%	25%	1%
Reading	4	Woodard	ES 3	Am. Indian	0	*	*	83%	170	*	45% *	447o *	170	*	247o *	23% *	170
Reading	4	Woodard	ES 3	Asian	30	29	97%	98%	1%	21	70%	71%	1%	8	27%	28%	1%
Reading	4	Woodard	ES 3	African Am.	21	17	81%	82%	1%	12	57%	58%	1%	9	43%	44%	1%
	4	Woodard	ES 3	Pac. Islander	0	*	*	82/0	*	*	*	38/6	*	*	*	*	*
Reading Reading	4	Woodard	ES 3	White	43	35	81%	82%	1%	23	53%	54%	1%	11	26%	27%	1%
Reading	4	Woodard	ES 3	Two or More	6	6	100%	100%	0%	5	83%	84%	1%	*	*	*	1/0
	4			Eco. Dis.	97	77	79%	80%	1%	42		44%		23	24%		1%
Reading	4	Woodard	ES 3	1	16	13	79% 81%	80%	1%	5	43%	32%	1% 1%	23 *	24%	25%	1%
Reading Reading	4	Woodard Woodard	ES 3	LEP Current At-Risk	78	62	79%	82%	1%	30	31% 38%	39%	1%	13	17%	18%	1%
	4				18	9				*	38% *	39%	1%	*	17%	18%	1%
Reading		Woodard	ES 3	SPED			50%	51%	1%								
Reading	5	Woodard	ES 3	All	189	171	90%	91%	1%	127	67%	68%	1%	65	34%	35%	1%
Reading	5	Woodard	ES 3	Hispanic	70	64 *	91%	92%	1%	42 *	60% *	61%	1%	18	26%	27%	1% *
Reading	5	Woodard	ES 3	Am. Indian	1												
Reading	5	Woodard	ES 3	Asian	36	34	94%	95%	1%	26	72%	73%	1%	16	44%	45%	1%
Reading	5	Woodard	ES 3	African Am.	39	32 *	82% *	83%	1%	25 *	64% *	65% *	1% *	7	18%	19%	1% *
Reading	5	Woodard	ES 3	Pac. Islander	0				*								
Reading	5	Woodard	ES 3	White	36	34	94%	95%	1%	27	75%	76%	1%	19	53%	54%	1%
Reading	5	Woodard	ES 3	Two or More	7	6	86%	87%	1%	6	86%	87%	1%		200/	200/	
Reading	5	Woodard	ES 3	Eco. Dis.	109	95	87%	88%	1%	66	61%	62%	1%	32	29%	30%	1%
Reading	5	Woodard	ES 3	LEP Current	24	20	83%	84%	1%	13	54%	55%	1%	5	21%	22%	1%
Reading	5	Woodard	ES 3	At-Risk	94	77	82%	83%	1%	47 *	50% *	51% *	1% *	18	19%	20%	1% *
Reading	5	Woodard	ES 3	SPED	22	14	64%	65%	1%								
Math	3	Woodard	ES 3	All	163	138	85%	86%	1%	95	58%	59%	1%	43	26%	27%	1%
Math	3	Woodard	ES 3	Hispanic	56	44 *	79% *	80% *	1%	33 *	59% *	60% *	1% *	11 *	20%	21%	1% *
Math	3	Woodard	ES 3	Am. Indian	1												
Math	3	Woodard	ES 3	Asian	29	29	100%	100%	0%	24	83%	84%	1%	14	48%	49%	1%
Math	3	Woodard	ES 3	African Am.	34	28	82%	83%	1%	12	35%	36%	1%	*	*	*	*
Math	3	Woodard	ES 3	Pac. Islander	0				*								
Math	3	Woodard	ES 3	White	40	35	88%	89%	1%	25	63%	64%	1%	14	35%	36%	1%
Math	3	Woodard	ES 3	Two or More	3	*	*	*		*	*	*	*	*	*		*
Math	3	Woodard	ES 3	Eco. Dis.	84	68	81%	82%	1%	43	51%	52%	1%	19	23%	24%	1%
Math	3	Woodard	ES 3	LEP Current	17	13	76%	77%	1%	9	53%	54%	1%	6	35%	36%	1%
Math	3	Woodard	ES 3	At-Risk	68	51	75%	76%	1%	34	50%	51%	1%	17	25%	26%	1%

The targets listed below meet minimum expectations. Campuses are responsible for meeting the CIP targets as well as state and federal accountability targets.

Content	Gr.	Campus	2023 Cluster						Student Group	Tested 2023	20 Appro	23: paches Level	2024 Approaches Incremental Growth Target	% Approaches Growth	Me	23: eets e Level	2024 Meets Incremental Growth Target	% Meets Growth	2023: Masters Grade Level		2024 Masters Incremental Growth Target	% Masters Growth
				·	#	#	%	%	Needed	#	%	%	Needed	#	%	%	Needed					
Math	3	Woodard	ES 3	SPED	15	7	47%	48%	1%	*	*	*	*	*	*	*	*					
Math	4	Woodard	ES 3	All	174	145	83%	84%	1%	96	55%	56%	1%	39	22%	23%	1%					
Math	4	Woodard	ES 3	Hispanic	74	59	80%	81%	1%	36	49%	50%	1%	14	19%	20%	1%					
Math	4	Woodard	ES 3	Am. Indian	0	*	*	*	*	*	*	*	*	*	*	*	*					
Math	4	Woodard	ES 3	Asian	30	28	93%	94%	1%	24	80%	81%	1%	10	33%	34%	1%					
Math	4	Woodard	ES 3	African Am.	21	18	86%	87%	1%	10	48%	49%	1%	5	24%	25%	1%					
Math	4	Woodard	ES 3	Pac. Islander	0	*	*	*	*	*	*	*	*	*	*	*	*					
Math	4	Woodard	ES 3	White	43	34	79%	80%	1%	20	47%	48%	1%	7	16%	17%	1%					
Math	4	Woodard	ES 3	Two or More	6	6	100%	100%	0%	6	100%	101%	1%	*	*	*	*					
Math	4	Woodard	ES 3	Eco. Dis.	97	73	75%	76%	1%	44	45%	46%	1%	16	16%	17%	1%					
Math	4	Woodard	ES 3	LEP Current	16	12	75%	76%	1%	8	50%	51%	1%	*	*	*	*					
Math	4	Woodard	ES 3	At-Risk	78	55	71%	72%	1%	34	44%	45%	1%	12	15%	16%	1%					
Math	4	Woodard	ES 3	SPED	18	10	56%	57%	1%	5	28%	29%	1%	*	*	*	*					
Math	5	Woodard	ES 3	All	188	165	88%	89%	1%	108	57%	58%	1%	42	22%	23%	1%					
Math	5	Woodard	ES 3	Hispanic	69	58	84%	85%	1%	32	46%	47%	1%	7	10%	11%	1%					
Math	5	Woodard	ES 3	Am. Indian	1	*	*	*	*	*	*	*	*	*	*	*	*					
Math	5	Woodard	ES 3	Asian	36	34	94%	95%	1%	28	78%	79%	1%	15	42%	43%	1%					
Math	5	Woodard	ES 3	African Am.	39	32	82%	83%	1%	18	46%	47%	1%	7	18%	19%	1%					
Math	5	Woodard	ES 3	Pac. Islander	0	*	*	*	*	*	*	*	*	*	*	*	*					
Math	5	Woodard	ES 3	White	36	34	94%	95%	1%	26	72%	73%	1%	11	31%	32%	1%					
Math	5	Woodard	ES 3	Two or More	7	6	86%	87%	1%	*	*	*	*	*	*	*	*					
Math	5	Woodard	ES 3	Eco. Dis.	108	92	85%	86%	1%	52	48%	49%	1%	16	15%	16%	1%					
Math	5	Woodard	ES 3	LEP Current	24	22	92%	93%	1%	13	54%	55%	1%	*	*	*	*					
Math	5	Woodard	ES 3	At-Risk	93	75	81%	82%	1%	37	40%	41%	1%	12	13%	14%	1%					
Math	5	Woodard	ES 3	SPED	22	17	77%	78%	1%	8	36%	37%	1%	*	*	*	*					
Science	5	Woodard	ES 3	All	187	152	81%	82%	1%	87	47%	48%	1%	43	23%	24%	1%					
Science	5	Woodard	ES 3	Hispanic	69	55	80%	81%	1%	23	33%	34%	1%	11	16%	17%	1%					
Science	5	Woodard	ES 3	Am. Indian	1	*	*	*	*	*	*	*	*	*	*	*	*					
Science	5	Woodard	ES 3	Asian	36	31	86%	87%	1%	21	58%	59%	1%	14	39%	40%	1%					
Science	5	Woodard	ES 3	African Am.	38	26	68%	69%	1%	14	37%	38%	1%	5	13%	14%	1%					
Science	5	Woodard	ES 3	Pac. Islander	0	*	*	*	*	*	*	*	*	*	*	*	*					
Science	5	Woodard	ES 3	White	36	34	94%	95%	1%	25	69%	70%	1%	12	33%	34%	1%					
Science	5	Woodard	ES 3	Two or More	7	5	71%	72%	1%	*	*	*	*	*	*	*	*					
Science	5	Woodard	ES 3	Eco. Dis.	107	81	76%	77%	1%	41	38%	39%	1%	19	18%	19%	1%					
Science	5	Woodard	ES 3	LEP Current	24	18	75%	76%	1%	7	29%	30%	1%	*	*	*	*					
Science	5	Woodard	ES 3	At-Risk	92	62	67%	68%	1%	24	26%	27%	1%	10	11%	12%	1%					
Science	5	Woodard	ES 3	SPED	22	11	50%	51%	1%	9	41%	42%	1%	*	*	*	*					